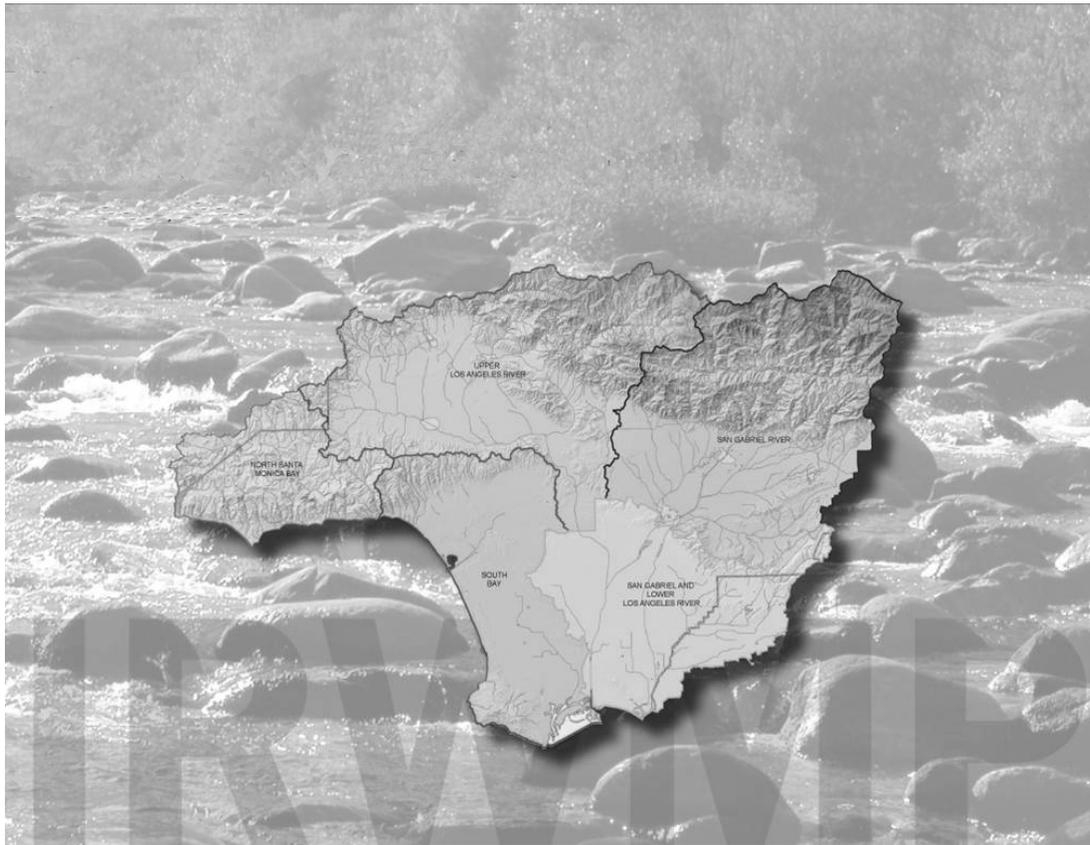


LA IRMWP Decision Making Structure Assessment & Observations



*April 5, 2007
Leadership
Committee
Presentation*

Background

- **Successful first year**
 - Adoption of regional plan & targets
 - Receipt of \$25M in state funding
 - Remarkable dialogue initiated
- **Moving into implementation**
 - Need for coordination on grants
 - Need for process to allocate \$
 - Need to monitor progress
 - Need to continue dialogue & engage ALL stakeholders
- **LC/SCs – need to revisit decision-making**
 - Consultant team tasked to examine & provide observations

Synopsis of Approach

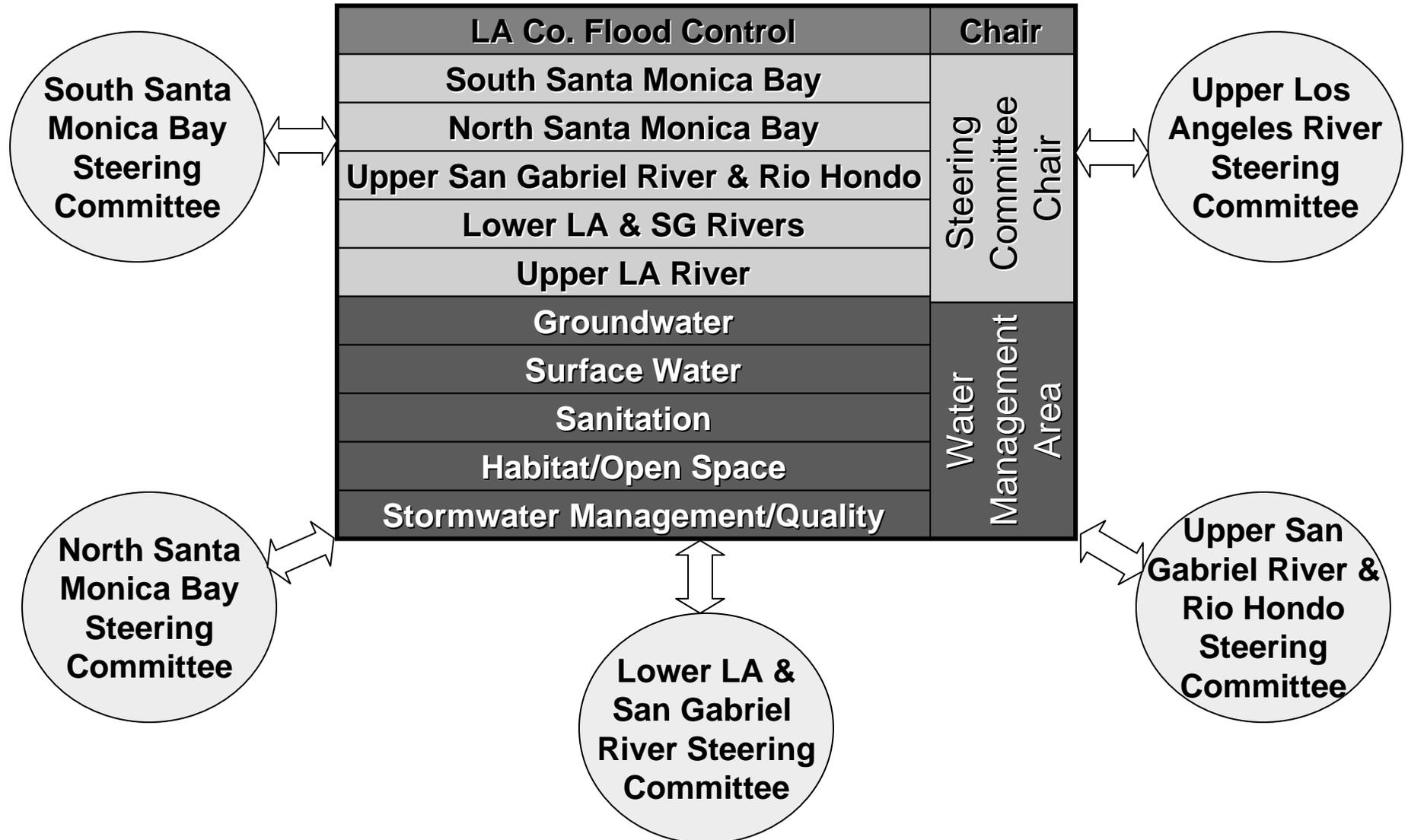
- **Telephone interviews w/ LC members**
- **Discussions w/ SCs**
- **Review of other decision-making structures**
- **Observations on long-term decision-making**

Current Structure

- **LC makes formal decisions regarding scope and content of the plan**
 - **Two representatives per sub-region**
 - **Chair: LA Co. Flood Control**
- **Five sub-regional SCs provide input to LC on major issues contained in plan**
 - **Executive level reps from agencies and organizations involved in local water management**
 - **No specific guidelines for selection; each has different composition**

Current Structure

LEADERSHIP COMMITTEE



Regional Water Management Group

- **Per IRWM Grant Program Guidelines, a Regional Water Management Group had to be established to obtain Prop 50 funds**
 - **3 or more public agencies, at least 2 of which had statutory authority over water management**
 - **Established by means of a JPA, MOU, or other written agreement**
 - **Purpose: IRWMP Prep, adoption, & implementation**
- **For plan adoption, MOU formed RWMG**
 - **Signatories constitute RWMG**

Regional Water Management Group

- **MOU - purpose of RWMG:**
 - **Coordinate & share water resources info for Prop 50 grant funding & implementation**
 - **Coordinate & collaborate to develop individual or joint projects, including but not limited to an IRWMP & solicitation of external funding for IRWMP implementation**
- **MOU does not specify decision-making structure for RWMG**
- **LC currently serves as RWMG & is responsible for plan development & implementation (per Interim Operating Guidelines)**

Summary of Feedback

1. Representation

- **LC/SC roles**
- **LC structure**
- **SC structure**

2. Transparency

- **Stakeholder communication**
- **LC meeting structure**

3. Funding

- **Administrative & technical support**

Potential LC Roles & Responsibilities:

- **Prepare & maintain “modified MOU”?**
- **Provide regional LA IRWMP oversight?**
- **Track regional progress on LA IRWMP targets?**
- **Act as liaison between State & SCs?**
- **Represent the region’s needs to the State?**
- **Provide a balance for sub-regional interests?**
- **Find, coordinate & pursue funding opportunities?**
- **Divide regional grant funding equitably?**
- **Provide regional LA IRMWP outreach?**
- **Periodically update the LA IRWMP?**

Leadership Committee Structure

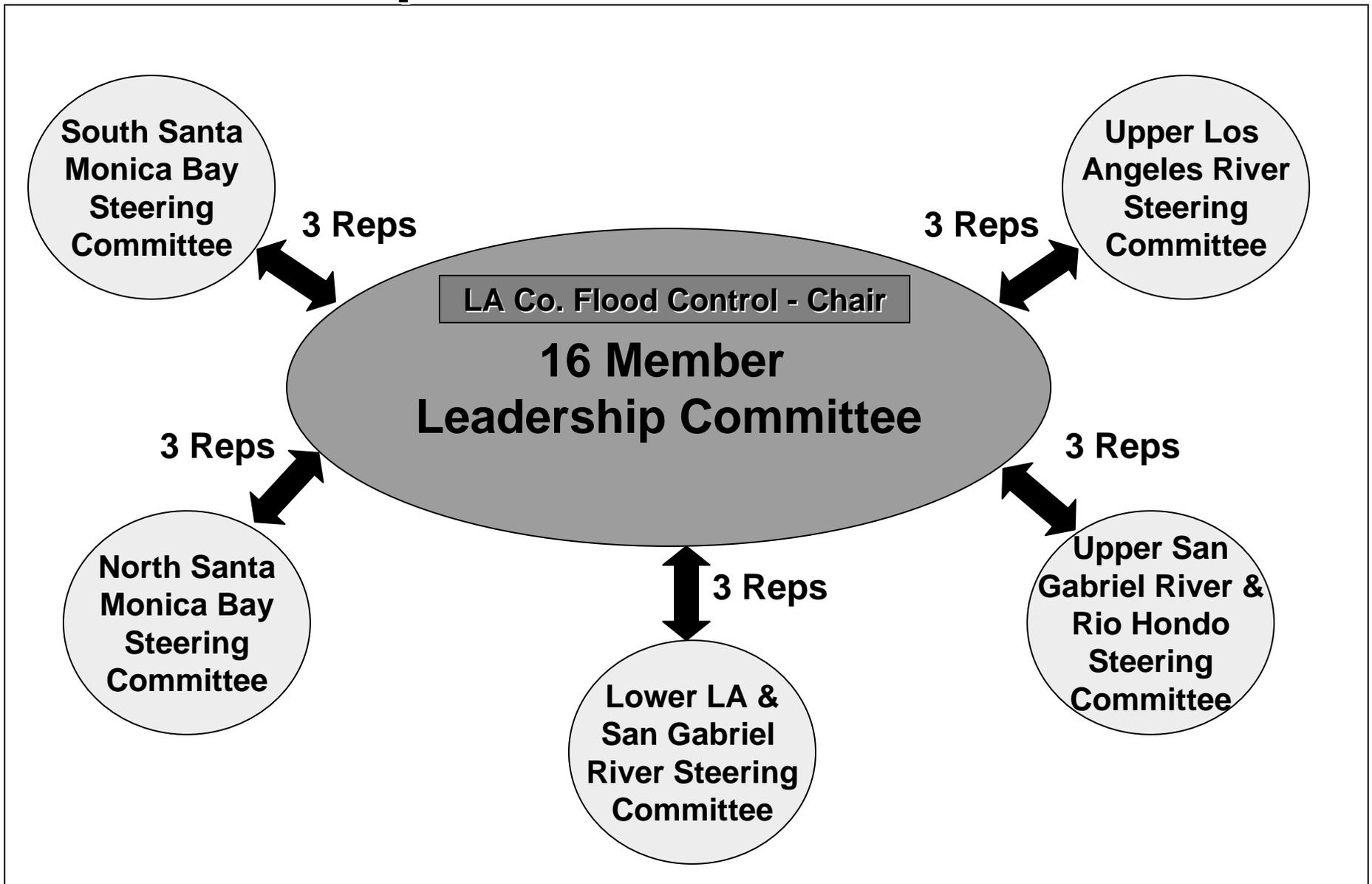
- **Some said current LC structure is unnecessarily exclusive**
- **Others said an expanded LC is unwieldy**
- **Some said SC members should select water management area reps**
- **Most agreed terms would be beneficial**
 - **Most reject term limits**
- **Some indicated broader representation is needed**
 - **Non-Profits**
 - **Cities**

Leadership Committee Structure

- **Most were satisfied with County as Chair**
- **Some suggested hiring outside facilitator**

**Consider: Increasing to 3 reps appointed by each
SC & County Chair = 16 member LC**

Leadership Committee Structure



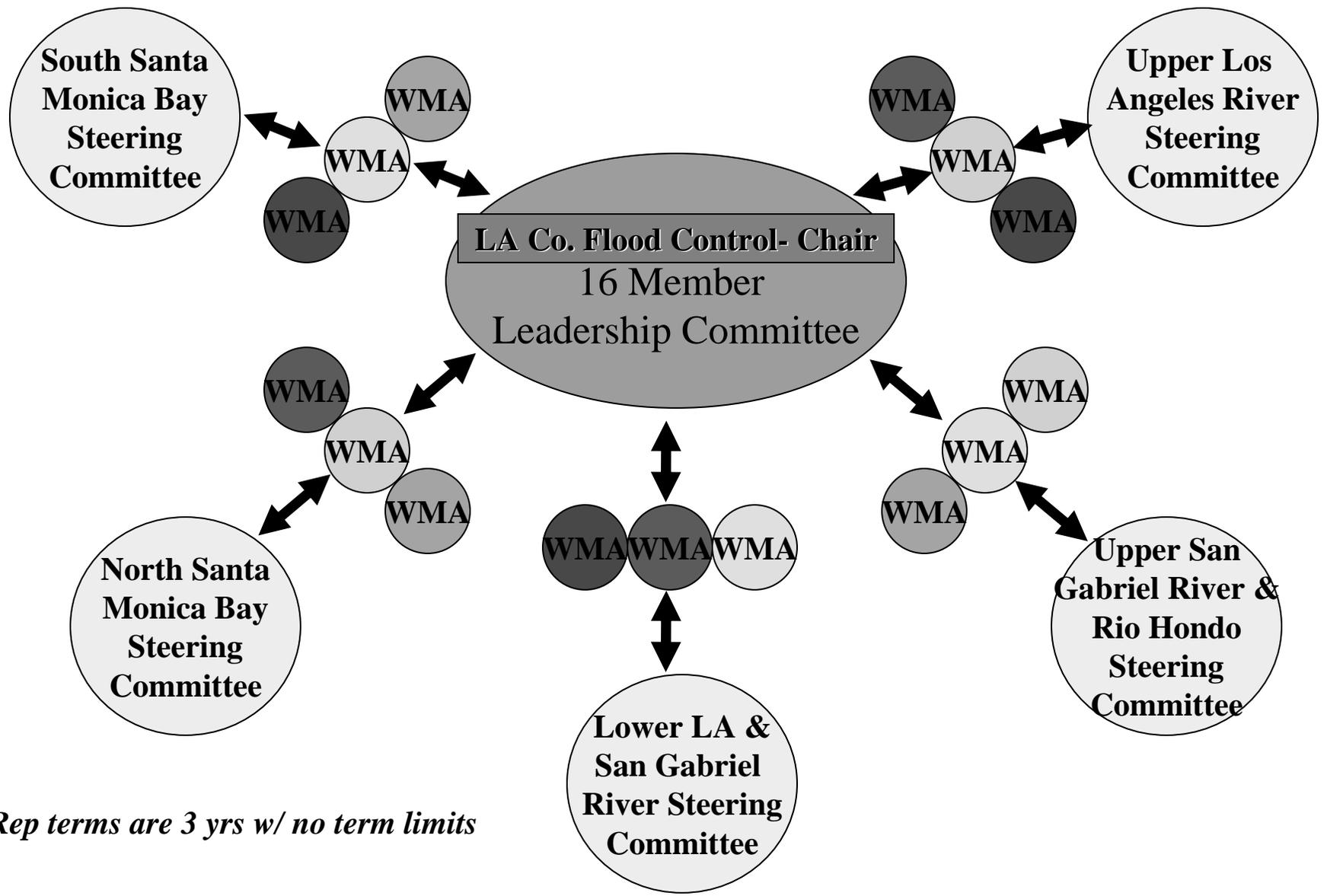
Leadership Committee Comments

- **Many LC members at the 4/5/07 meeting expressed concern with the three reps/SC suggestion regarding insufficient Water Management Area (WMA) representation**

To Address This Consider:

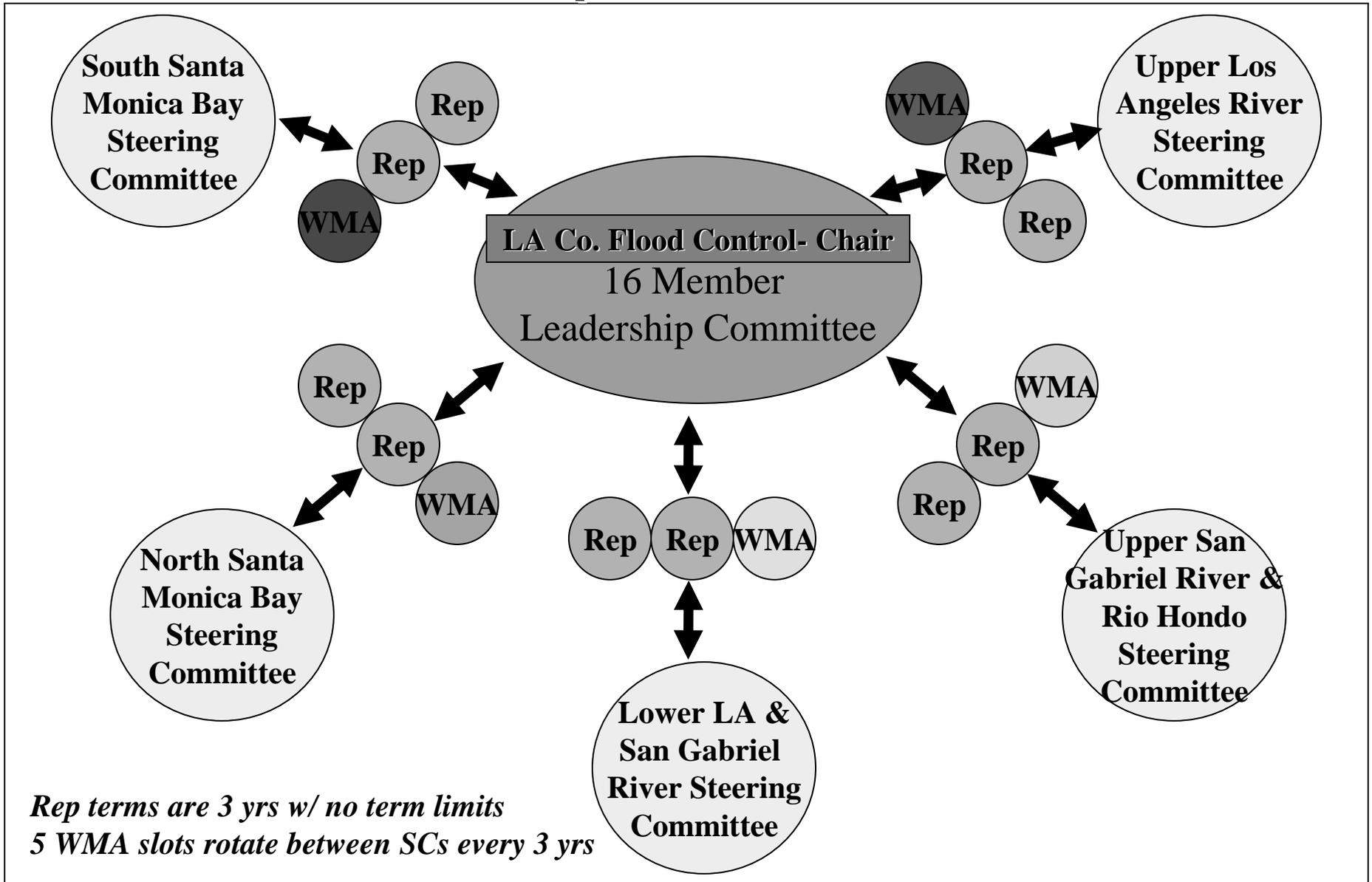
- 1. Requiring that each of the LC reps per SC represent a different WMA**
- or**
- 2. Giving each SC the responsibility to appoint a rep for one WMA; rotate the WMA slots between sub-regions on the same term as the LC appointees (suggest every 3 yrs)**

LC Structure: Option 1

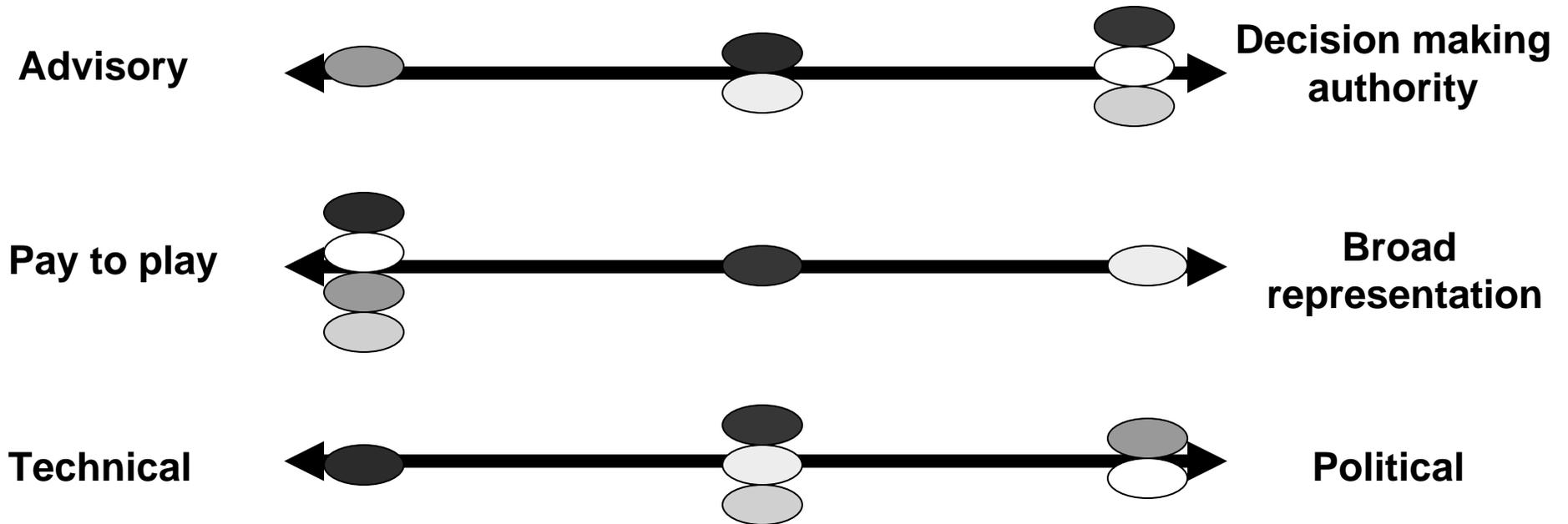


Rep terms are 3 yrs w/ no term limits

LC Structure: Option 2



Other LC Structures: Defining Features



-  South Orange County IRWMP
-  North Coast IRWMP
-  Bay Area IRWMP
-  California Urban Water Conservation Council
-  Santa Monica Bay Restoration Commission
-  Santa Ana Watershed Project Authority

Potential SC Roles & Responsibilities:

- **Represent sub-regional interests?**
- **Provide outreach to ensure input from stakeholders?**
- **Maintain sub-regional prioritized project list?**
- **Allocate grant funding for project implementation?**
- **Maintain list of sub-regional goals & priorities?**
- **Develop, as appropriate, sub-regional goals & targets (this varied by sub-region)?**
- **Track sub-regional goal, target & planning progress?**
- **ID & sponsor sub-regional planning studies?**
- **Work with LC to update the Plan as needed?**

Steering Committee Structure

- **Most said more decision-making should occur at SC level**
- **Discussions on representation varied between sub-region**
 - **Some indicated that more non-profit reps needed**
 - **Others indicated more city reps needed**
 - **Others said representation was good as is**

Transparency

- **Need for more formal meeting structure**
 - Advance meeting agenda & posted/distributed minutes
 - Sync SCs timing to discuss LC agendas.
 - Rearrange LC seating
 - Key LC action items submitted in simple letter format
 - Take public comment at LC meeting
- **Need to formalize LC & SC roles**
- **Decisions on project prioritization & readiness should be made by a group that does not include proponents of any projects on the list.**

Funding

- **Many noted a need to arrange for mid-term/long-term equitable funding system**
- **Need for ongoing staff support**
 - **Hiring of dedicated staff**
 - **Use of agency staff**
 - **Use of consultants**

Key Areas for Discussion

- **What should the roles of the LC & SCs be for plan implementation?**
- **Does the current structure sufficiently provide for participation from all stakeholders who have indicated a desire to collaborate in the planning process (by signing the MOU)? Should the LC size increase for greater stakeholder engagement?**
- **How should mid-term/long-term funding & staff support be obtained?**
- **RWMP was developed per requirements for Prop 50 - future IRWMP funding opportunities have since come to exist. What should the role of the group be in seeking future funding?**

Next Steps

- **Issue draft TM next week w/ specifics.**
- **April - Collect verbal & written input from SCs & others (e.g. Watershed Council)**
- **May* - LC considers action on the memo via a formal “action item” identifying specific recommendations, &, where appropriate, providing language regarding changes to the MOU &/or operating guidelines.**

*** Consulting team is not scoped to support a June meeting of the LC, and thus hope to conclude the governance issue in May.)**

The End

Other Structures

IRWMP Regions

- **South Orange County IRWMP**
- **North Coast IRWMP**
- **Bay Area IRWMP**

Other Organizations

- **California Urban Water Conservation Council**
- **Santa Monica Bay Restoration Commission**
- **Santa Ana Watershed Project Authority**

South Orange County IRWMP

- **For implementation, Executive Committee of elected officials will serve as decision-making body**
 - **Consensus-building forum**
 - **Decisions taken to individual boards for approval**
- **Participation in cost-share required for EC membership**
- **Management Committee makes minor amendments to IRWMP & project list**
 - **1 rep from each agency**
- **County serves as Chair & provides staff support**

North Coast IRWMP

- **Policy Review Panel provides oversight & direction**
 - **Consists of 2 reps (elected level) from each county, appointed by county's Board of Sups**
- **Technical Peer Review Committee provides tech support for PRP**
 - **2 reps from each county (agency staff, NGO staff, consultants, etc.) appointed by County BOS**
- **Project Team handles project work including development of ranking criteria**
 - **Comprised of consultants & agency staff**

Bay Area IRWMP

- **Technical Coordinating Committee has decision-making authority**
 - 2 or 3 reps from each service function coordinating committee
- **4 service function coordinating committees**
 - Comprised of reps from agencies w/in region
 - Update goals, objectives, & project info w/in their functional areas
- **Decision-making structure is currently under review**

California Urban Water Conservation Council

- **Members divided into 3 groups**
 - **Group 1: Water Suppliers**
 - **Group 2: Advocacy Organizations**
 - **Group 3: Interested Parties**
- **To pass an action requires affirmative vote by majority of Group 1 & majority of Group 2**
- **Steering Committee serves as Board**
 - **Equal representation from Groups 1 & 2**
 - **Responsible for general management activities**

Santa Monica Bay Restoration Commission

- **Governing Board (20 & 15 non-voting) is decision-making group**
 - **9 elected from broad stakeholder body representing a balance of interests (cities, environmental groups, business/economic)**
 - **Remaining are reps from Fed, State, & local agencies**
- **Technical Advisory Committee deals w/ technical & scientific interests**
 - **Scientific & technical professionals appointed by Governing Board**

Santa Ana Watershed Project Authority

- **Comprised of 5 largest agencies w/in Santa Ana River Watershed**
- **SAWPA Commission exercises power & authority**
 - **One Board Member or GM from each agency**
- **Technical Committee of GMs makes recommendations to Commission on all technical & financial issues**
 - **Comprised of GM from each agency**
- **Operates on an individual project basis**